

# SAN JOAQUIN COUNTY HEALTH COMMISSION



Mountain Valley  
Health Plan

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## Community Reinvestment Approval Resolution

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**RESOLUTION TITLE:** Community Reinvestment Approval

**RESOLUTION NO.:** 2023-05

WHEREAS, the San Joaquin County Health Commission ("Commission") is committed to achieving greater levels of access to barrier-free quality care in all communities served by the Health Plan; and

WHEREAS, the Commission defines Quality as improving the health of our members by ensuring they see their healthcare providers for preventative care including immunizations, screenings for early detection of serious health conditions, and to manage their current health concerns. We believe this will help our members stay healthy and create healthier communities. The Health Plan recognizes that some communities face significantly more socioeconomic barriers than others, preventing them from living their highest quality of life possible. The Health Plan will develop and implement strategies to eliminate such barriers, making it possible for all of its members to become, and remain as healthy as possible.

WHEREAS, the Commission committed \$100 million for the Community Reinvestment Program on June 28, 2023; and

WHEREAS, the Commission acknowledges the Californian Department of Health Care Services 2024 contract requirements exist for community reinvestment when (a) net income is achieved by a Medi-Cal Plan or (b) state-established quality thresholds are not achieved for the plan and its delegates and sub-delegates, and is following our Annual Community Reinvestment Strategy, Plan, and Reporting (CRSPR) policy approved January 25, 2023; and

WHEREAS, the Commission established a Community Reinvestment Committee to design, plan, and implement a Community Reinvestment Plan that aligns with its mission, vision, values and community priorities; and

WHEREAS, the Commission's Community Reinvestment Plan's Goals and Areas of Focus will serve as guardrails for the Health Plan's community reinvestment approach which will direct the investment of \$100 million committed by the Commission in June 2023; and

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NOW, THEREFORE, BE IT RESOLVED that the Commission hereby approves the Health Plan's Community Reinvestment Plan and Executive Summary presented to the Commission in December 2023;

NOW, THEREFORE, BE IT RESOLVED that the Commission authorizes the investment of \$100 million as committed by the Commission in June 2023 towards initiatives aligned with the Community Reinvestment Plan. The Community Reinvestment Committee will review and approve proposals for funding.

PASSED AND ADOPTED by the San Joaquin County Health Commission on the 13th day of December, 2023.

**AYES:** Greg Diederich, Michael Herrera, DO, John Zeiter, MD  
Brian Jensen, Paul Canepa, Jay Wilverding  
Christine Noguera, and Terry Woodrow



**NOES:** None

**GREG DIEDERICH, Chair**

**ABSTAIN:** None



**ABSENT:** Olivia Byron-Cooper, Miguel Villapudua,  
and Neelesh Bangalore, MD

**ATTEST:** None

**BRIAN JENSEN, Vice-Chair**

**San Joaquin County Health Commission  
Community Reinvestment Plan  
Executive Summary**

The San Joaquin County Health Commission's Community Reinvestment Plan is designed to enhance six areas of focus, ranging from healthcare access to quality for its members, encompassing the Health Plan of San Joaquin (HPSJ) and the forthcoming Mountain Valley Health Plan (MVHP), referred to collectively as Health Plan. This plan provides a roadmap for driving transformative progress within the communities served by our Health Plan, which is rooted in the core values of the Health Plan.

Based on internal and external data sources—e.g., service area-specific Community Health Needs Assessments (CHNAs) and Community Health Improvement Plans (CHIPs), the following delineates the identified Community Reinvestment Plan Areas of Focus:

<b>Item</b>	<b>Areas of Focus</b>
<b>A</b>	Access
<b>B</b>	Quality
<b>C</b>	Practice Transformation
<b>D</b>	Data Accessibility
<b>E</b>	Capital Improvements
<b>F</b>	CBO/Other - Capacity Building

**Quality** is improving the health of our members by ensuring they see their healthcare providers for preventative care including immunizations, screenings for early detecting of serious health conditions and to manage their current health concerns. We believe this will help our members stay healthy and create healthier communities.

At the heart of this Community Reinvestment Plan lies the recognition of the influential role played by social determinants of health. These non-medical factors profoundly impact health outcomes and addressing them is essential to promoting access to barrier-free quality care and improving the well-being of the community. In alignment with the California Department of Health Care Services' Advancing and Innovating Medi-Cal (CalAIM) initiative, this plan seeks to tackle complex challenges facing California's most vulnerable residents, transforming the Medi-Cal program, and improving healthcare delivery, programming, and payment approaches. It is committed to implementing local strategies that address these challenges and promote access to barrier-free quality care within the communities served by the Health Plan.

The plan outlines clear goals, focusing on increasing the number of healthcare providers, empowering community-based organizations, ensuring data accessibility, and enhancing the quality of care provided to members. These objectives are strategically aligned with the broader mission and vision of the Health Plan. In alignment with its mission and vision, the Health Plan defines community reinvestment as a grantmaking approach that supports innovation within the local public health system to improve the local Medi-Cal delivery system.

The following details the goals of this Community Reinvestment Plan:

#	Goal	Area of Focus
1	Increase the number of providers serving Health Plan members	Access
2	Increase the number of community-based organizations serving as providers in relevant areas of need, e.g. Enhanced Care Management, CHW, Doula, Housing, Transportation, Healthy Food Access, Utilities, Domestic Safety, etc., in all Health Plan Service areas	Access
3	90% of provider practices, participating in the Practice Transformation Initiative, to complete the program	Access
4	Increase the number of Health Plan providers using and consistently sending data to the Health Plan	Data Accessibility
5	Provide support to programs directly impacting access and reducing barriers to quality care for our members	Access
6	Improve facilities to promote high-quality and accessible care	Capital Improvements
7	Align with current and future Health Plan priorities that improve access to and increase quality of care	Quality

To achieve these goals, a three-year investment strategy has been established, with the San Joaquin County Health Commission committing \$100 million to support community reinvestment. The plan provides a detailed breakdown of funding recommendations based on specific areas of focus, including access, quality, practice transformation, data accessibility, capital improvements, and capacity building. By channeling these funds into these areas, the plan seeks to drive meaningful change and foster improvements in healthcare services and accessibility.

The following delineates the investment plan funding recommendations, specified by “Areas of Focus”, determined by the Community Reinvestment Committee, subject to the San Joaquin County Health Commission:

Item	Areas of Focus	Funding - Recommended	
		Total (\$)	Total (%)
A	Access	\$33,247,824	54%
B	Quality	\$2,000,000	3%
C	Practice Transformation	\$10,000,000	16%
D	Data Accessibility	\$8,775,000	14%
E	Capital Improvements	\$5,000,000	8%
F	CBO/Other - Capacity Building	\$2,000,000	3%
<b>Funding Commitment / Sub-Total</b>		<b>\$ 61,022,824</b>	<b>100%</b>
<b>Remaining / Undesignated Total</b>		<b>\$38,977,176</b>	<b>N/A</b>
<b>Community Reinvestment Funding - Total</b>		<b>\$100,000,000</b>	<b>N/A</b>

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The governance of the plan is directed by the Community Reinvestment Committee, working at the direction of the San Joaquin County Health Commission. This committee plays a pivotal role in guiding the allocation of funds and ensuring that the plan's objectives are met. It will also oversee initiatives aimed at strengthening the local public health system and improving access to barrier-free quality care.

In conclusion, the Community Reinvestment Plan is a testament to the Health Plan's commitment to the well-being of its community and its dedication to access to barrier-free quality care. It embodies a deliberate effort to engage local communities, advocate for improved health status among members, and advance the mission of the Health Plan. By strategically investing in local initiatives and addressing the relevant member challenges, such as access to barrier-free quality care, this plan seeks to strengthen the local public health system, improve health outcomes, and enhance the overall quality of life for its members and the broader community.